

HEALTH AND WELLBEING BOARD

DRAFT MINUTES OF THE HEALTH AND WELLBEING BOARD MEETING HELD ON 14 APRIL 2016 AT THE KENNET ROOM - COUNTY HALL, TROWBRIDGE BA14 8JN.

Present:

Cllr Baroness Scott of Bybrook OBE (Chairman), Dr Peter Jenkins (Vice Chairman), Dr Simon Burrell, Dr Toby Davies, Dr Richard Sandford-Hill, Christine Graves, Angus Macpherson, Cllr Laura Mayes, Nikki Luffingham, Dr Gareth Bryant, Carolyn Godfrey, Maggie Rae, Deborah Fielding, Toby Sutcliffe and Brian Stables (substitute)

15 Chairman's Welcome and Introduction

The Chairman was pleased to announce that Wiltshire had won 'effective Health and Wellbeing Board' at the LGC awards recently and thanked everyone for their support.

The Chairman thanked those who attended the session on mental health awareness raising before the meeting.

The Chairman welcomed members of the national Better Care Fund programme team here today.

The Chairman announced that, sadly, Cllr Jeff Osborn, a local champion on health issues, had passed away.

Finally, the Chairman welcomed Cllr Anna Cuthbert the new portfolio holder on Adult Care services.

16 Apologies for Absence

The meeting noted apologies given as follows: James Scott, RUH, represented by Brian Stables; Peter Hill, Salisbury Hospital; Cllr Sheila Parker and Cllr Keith Humphries, Wiltshire Council.

17 Minutes

The meeting considered the minutes of the previous meeting.

Resolved

To approve and sign the minutes of the previous meeting held on 28 January 2016.

18 **Declarations of Interest**

There were no declarations of interest made.

19 Chairman's Announcements

Update on Children's Community Health Services

The Chairman highlighted that, following discussion at the last meeting, the Children's Community Health Services contract has been signed with Virgin Care, and that a further update would be given to the Board in the future.

20 **Public Participation**

There were no questions or statements from members of the public.

21 **Better Care Plan**

The Board received a report, circulated as a supplementary paper which outline the approach to the Better Care Plan and presented draft commissioning intentions for approval.

Issues highlighted in the course of the presentation and discussion included: that plan had been operating for three years; how the various programmes and schemes integrate with other services; the number of patients treated through the system; the challenges that need to be faced; the desire to connect with a wider range of third sector organisations; how patient choice issues can be accommodated; how Healthwatch had been assisting in the development of the programme, through providing feedback on the patient experience; how services for people with dementia can be incorporated; how community pharmacists can be enabled to assist the programme; the key priorities for the programme over the year; the overview of the budget, the contributions from key partners and the priorities for investment; that the Health Select Committee and its Task Group, had been involved in scrutinising the programme.

Deborah Fielding, Wiltshire CCG, thanked integration manager James Roach for his hard work in the area, and stated that she was proud of what had been achieved particularly in assisting complex cases being supported at home. She recommended that partners should visit patients in the community, to see the care that for themselves. She acknowledged that there were still challenges to be faced, and emphasised the importance of greater working with partners, through the STP, to better manage capacity through the system.

Nikki Luffingham, NHS England, stated that they had reviewed 14 plans across the region, and that Wiltshire's was well written. She went on to say that performance had been good and that she agreed on the focus for the future. The Wiltshire BCP had the full support of NHS England; and with the national BCP team in attendance at the meeting, it was noted that there was national recognition for it too.

Cllr Chuck Berry, Chairman of the Health Select Committee, emphasised the further work with pharmacy services, and welcomed the BCP as an opportunity to seek greater co-ordination. Cllr John Walsh, Chairman of the Scrutiny Task group, thanked James Roach for his input and cooperation.

The Chairman of the Health & Wellbeing Board stated that whilst it was clear there had been success, the continuing pressures meant that complacency was not an option. She did, however, state that she would be writing to the Minister to outline the progress made particularly in the area of End of life Care.

In response to a question from the floor, James Roach stated that data from the Homefirst pilot would be analysed and that discussions would be held regarding a possible roll-out with Bath and Swindon hospitals.

Simon Burrell commented on the relatively difficult task of preventing admissions compared to improving discharge, and expressed concern that efforts to prevent admission should remain focused on getting the best clinical outcome for the patient.

Resolved

- 1. To review the Better Care Plan Delivery Plan for 2016/17 and approve the outline commissioning intentions at Appendix 2 and Better Care Plan budget for 16/17 as outlined at appendix 1 and the supporting DTOC Action Plan at appendix 3.
- 2. To note and give strategic approval to the necessary legal agreements between the Local Authority and CCG (through s75) which will provide the framework for the Better Care Fund and underpin the Better Care Plan.
- 3. To agree that any further minor amendments to the Better Care Plan ahead of final submission and following feedback from moderation and NHS England can be signed off if necessary by the Chair and Vice Chair.

22 **Sustainability and Transformation Plan**

The Board received a verbal update on the development of the Sustainability and Transformation Plan (STP).

Issues highlighted in the course of the presentation and discussion included: that each area (footprint) was asked to submit by 11 April details of their proposed governance arrangements, analysis on the local challenge to meet 3 gaps (prevention, quality and finance) and key priorities; that the plans need to cover all health services (primary, secondary and specialised and public health); that STPs need to have links with social care and demonstrate strong engagement through Health & Wellbeing Boards; that the final plan for B&NES, Wiltshire, Swindon is due for submission by 30 June; that the first meeting of the STP Board has been held, and the membership has since expanded to include more clinical, GP NHS England and NHS Improvement representation.

The priorities for action that have been identified in the emerging plan so far, include: obesity and diabetes; drugs and alcohol; older people and dementia; Social Care funding; workforce issues; capacity constraints; capital revenue and estate; urgent care resilience; establishing clinically and financially effective new care pathways.

The Chairman stated that whilst she understood why the plan had to focus on areas that would best address key financial pressures, she remained disappointed that children and preventative work were given less priority. The Chairman felt that this was an issue across the country, and was concerned that a focus on transformational whole-life issues had been lost, and some thought should be given as how this can be addressed in parallel to the STP. Carolyn Godfrey further noted that there was now an opportunity for specialist services such as CAMHS to be commissioned on the same footprint as the STP area, which would provide opportunities to integrate services with non-specialist provision.

Nikki Luffingham stated that she would refer these comments through to the Regional Board.

Christine Graves stated that whilst there are clear benefits from partnership working, she remained concerned that this top-down development could represent a shift of decision making to a regional rather than a local level. It was noted that the Health and Wellbeing Board had no formal responsibility for the Sustainability and Transformation Plan.

Resolved

- 1. To note the update; and
- 2. To consider the plan at the next available meeting.

23 **Primary Care Strategy**

The Board received the report which provided an update on the development of a primary care strategy for Wiltshire and progress with joint commissioning arrangements.

Issues highlighted in the course of the presentation and discussion included: That this was a specific strategy for Wiltshire, with a number of elements brought together; the focus on achieving good health outcomes; the move to encourage practices to work together and with other community services. Dr Gareth Bryant raised specific areas of concern, namely: that much of the country is in crisis through workload pressures; that this was impacting on recruitment and retention of GPs; that morale amongst GPs is very low; that there had been a lack of investment in general practice overall; that a National Support Package is being published soon, with incentives to produce transformational change; and that GPs are the key to supporting the whole system.

The Chairman, in response, stated that she would be pleased to see the offer to GPs in Wiltshire be improved so that this area would be seen as more attractive than other areas for GPs.

Deborah Fielding stated, with the example from an out-of-hours service, that training and social support could help address some of the issues identified. Christine Graves stated that she was pleased to see that the strategy was patient focused, an outcome for which Healthwatch had worked with partners to advocate for.

Resolved

- 1. To note the update on the Primary Care Strategy from NHS England South and the Wiltshire CCG response as the Primary Care offer
- 2. To note the update on the arrangements for Joint Commissioning

24 Carers' Strategy

The Board received the report which sought approval for the Carers' Strategy for consultation.

Issues highlighted in the course of the presentation and discussion included: that the strategy related to children and adults; that it was the ambition to embed carers issues in wider work; and that the strategy would return to the board following consultation.

Resolved

To approve the draft Wiltshire's Joint Carers Strategy 2016 - 2020 for a 90 day public consultation.

25 **Dementia Services**

a) Dementia Engagement Work

The Board received the report which provided an update from Healthwatch Wiltshire on its engagement on dementia.

Issues highlighted in the course of the presentation and discussion included: that this was a top priority for Healthwatch, and it was committed provided a 'reality-check; for the dementia strategy; that the focus on dementia compliments with the engagement regarding the Better Care Plan as the BCP focuses on the older population; the range and extent of outreach, particularly through voluntary sector partners; the key messages from the public and how commissioners have responded; how people access information, including audiovisual formats on the internet; that some people feel isolated following diagnosis; and that a dementia road-map is being developed to show people what they can expect.

Resolved

- 1. To note the outcomes of the extensive engagement which has been carried out in Wiltshire since November 2014;
- 2. To recognise the constructive partnership approach between the voluntary sector, commissioners and providers which ensures that local people's experiences are collected and taken into account; and
- 3. To confirm the Board's commitment to the voice of local people influencing the commissioning and provision of services.
- b) Dementia Delivery Board

The Board received the report which provided an update on the implementation of the Dementia Strategy including how the outcomes of Healthwatch Wiltshire's engagement had been used.

Issues highlighted in the course of the presentation and discussion included: the clarity of the targets and priorities in the strategy; the recognition that continual engagement was important in developing the strategy; the increasing responsibilities for family members caring for those with dementia; how access to information has been improved; the importance of quality and consistency and care; how partners are working with care homes to improve practice; that there were still some areas to address, but considerable amount of work being undertaken; and that it was an ambition for the whole of Wiltshire to be more dementia-friendly.

Resolved

1. To review the summary of the action plan and reconfirm its commitment to the ongoing work and priorities of the Wiltshire

Dementia Delivery Board flowing from the Dementia Strategy and its associated Action Plan.

2. To agree that the Wiltshire Dementia Delivery Board will continue to monitor progress against the implementation plan and approve developments and additions to deliver on the outcomes between now and 2021, reporting into the Health and Wellbeing Board annually on progress.

26 **Joint Mental Health and Wellbeing Strategy**

The Board received the report which provided an update on the implementation of the strategy.

Issues highlighted in the course of the presentation and discussion included: that the strategy was due to cover a seven year period, and was focused mainly on adult, but had links to other strategies for children and people with dementia; that the strategy sought to build on the good work undertaken in partnership; how area boards could be utilised to increase awareness of mental health issues; how appropriate information is made accessible to the public; and the possibility of setting up mindful employers group.

In response to a question from the Chairman; Frances Chinemana stated that timescale were dues to be discussed for inclusion in the implementation plan, and would be reported in the next update report to the Board.

In response to an issue raised by Angus MacPherson, the Police & Crime Commissioner, the Chairman asked that the Commissioner bring a short paper to the Board regarding how the police were responding to mental health cases.

Resolved

- 1. To review the summary implementation plan and approve its publication to sit alongside the Mental Health and Wellbeing Strategy which has already been published;
- 2. To agree that the Mental Health and Wellbeing Partnership Board will monitor progress against the implementation plan and approve developments and additions to deliver on the outcomes between now and 2021, reporting into the Board annually on progress.

27 Child Adolescent Mental Health Services Update

The Board received the report which provided an update on the delivery of the Child Adolescent Mental Health Services Update (CAMHS) Transformation Plan which was recently agreed by the Board.

Issues highlighted in the course of the presentation and discussion included: that this was considered a national priority; that there had been some additional funding some of which had been ring-fenced for eating disorder services; that the remainder of additional funding should be focused on early intervention, currently only 10% of total budget; the importance of engaging schools and GPs; how proposed commissioning intentions built on previous work; that young people themselves, through the Wiltshire Assembly of Youth, had identified mental health as the key priority; how to best build resilience in children; and how best to encourage schools to share information effectively and appropriately.

In response to a question from the Chairman, Julia Cramp stated she would provide a response as to the relative rate of eating disorders in Wiltshire.

In response to a question from the meeting, Julia Cramp stated that whilst the level of pastoral care differed from school to school, there was no evidence to suggest that academisation had an effect on this. Carolyn Godfrey stated that the authority does monitor the situation in all schools and offers support to all schools as appropriate.

Resolved

- To note the progress to date on the implementation of the CCG transformation plan for children and young people's mental health and wellbeing;
- 2. To endorse the CCG's strategic commissioning intentions and CAMHS transformation budget proposals for 2016/17.

28 Engaging Young People in Service Development

The Board received the report which provided an update on work on engaging children and young people in service development and decision making.

Issues highlighted in the course of the presentation and discussion included: the relative strength of engagement in Wiltshire; how children and young people's voices were heard; the links to organisations such as Healthwatch; and the importance of PHSE and pastoral work in promoting issues such as emotional resilience.

The Chairman drew partners' attention to the annual takeover challenge where a young person shadowed a senior person in an organisation to learn more about the role.

Resolved

- 1. To note Wiltshire's local programme of children and young people's involvement in the development of services;
- 2. To endorse steps which are being taken to strengthen children and young people's engagement in every stage of the commissioning process guided by the key principles of meaningful participation, improved representation (including hard to hear groups) and empowerment at a community level; and
- 3. To encourage partners to take part in the next Children's Commissioner for England's Annual Takeover Challenge which puts children and young people into decision making positions to help champion their voice (with support from Voice and Influence staff based within the Children's Services Joint Commissioning Team).

29 Local Offer for Personal Health Budgets

The Board received the report which outlined the development of the CCG's Local Offer for Personal Health Budgets in line with the ambitions outlined in NHS Shared Planning Guidance.

Issues highlighted in the course of the presentation and discussion included: that NHS England would like to see 50-100,000 personal health budgets across the country by 2020 and that this would equate to 400-800 for Wiltshire; that Wiltshire currently has 9 for Continuing Health Care, and it is proposed to expand this to cover some patients with complex Mental Health and Learning Difficulties; the opportunities to tie in with personal budgets in adults social care, which are relatively well advanced; that proposals in Wiltshire had been approved by CCG Board; the links to the wider programme and the pilot projects; what the financial, resource and infrastructure requirements will be; the views and input from Healthwatch; how results of the pilot will be analysed; how the CCG could learn from the experience of Wiltshire Council through personal budgets for social care; that a cohort of appropriate patients would be identified; how the budget for core services and patients not offered a PHB could be protected; and the transformative impact that personal control of care can have for patients.

Resolved

To note the Local Offer and the CCG commitment to increase the number of Personal health Budgets currently offered in Wiltshire.

30 Wiltshire Health and Wellbeing Board Annual Report 15/16

To better manage the remaining time available to the meeting, the Chairman suggested that consideration of the Annual Report be deferred.

Resolved

That consideration of Wiltshire Health and Wellbeing Board Annual Report 15/16 be deferred to the next meeting.

31 <u>Transforming Care Partnership - Service Model Plan</u>

The Board received the report which sought approval for the proposed Transforming Care Partnership Service Model Plan, noting the changes since the last meeting.

Issues highlighted in the course of the presentation and discussion included: how the national programme was taken into account; that Wiltshire Council, Wiltshire CCG, Swindon Borough Council and Swindon CCG were working in collaboration on the plan; how best practice had been shared; and that delivery of the plan was key to improving outcomes for the people affected and to address budgetary pressures.

James Cawley, Associate Director – Wiltshire Council, agreed to bring the paper back to the Board to review 6 months of performance, and that an informal session on the issues could be arranged ahead of a future meeting.

Resolved

To support and agree the Swindon and Wiltshire Transforming Care Partnership Service Model plan.

32 Date of Next Meeting

33 Urgent Items

(Duration of meeting: 10.00 am - 12.27 pm)

The Officer who has produced these minutes is Will Oulton, of Democratic & Members' Services, direct line 01225 713935, e-mail william.oulton@wiltshire.gov.uk

Press enquiries to Communications, direct line (01225) 713114/713115

